



# Information Technology Department

600 E Boulevard Ave., Dept 112 • Bismarck, ND 58505-0100 • (701) 328-3190

August 26, 2014

TO: Members of the Legislative IT Committee  
 Legislative Council  
 RE: Large Project Summary Report

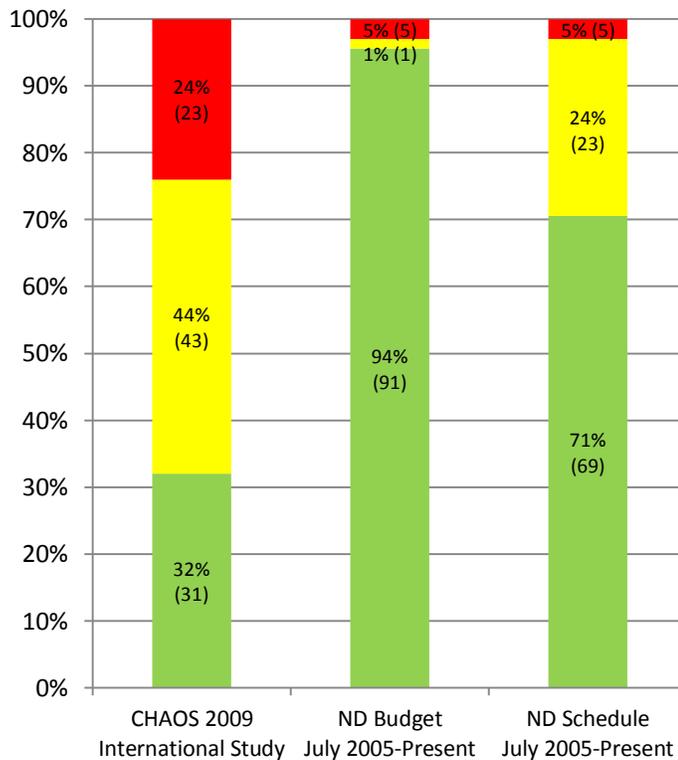
Greetings,

Attached to this cover letter is the Large Project Summary Report for the period ending June 30, 2014.

A historical review of projects completed to date can be viewed graphically below. The legend for this graphic is defined below and aligns North Dakota's mandated thresholds with the criteria of The Standish Group CHAOS Report 2009 (Column 1). Columns 2 & 3 represent those projects that have completed since July 2005, representing the application of budget/schedule variance in accordance with NDCC 54-59-23.

- Green** = Within Threshold
- Yellow** = Beyond Threshold But Obtained Strategic Objectives
- Red** = Terminated or Did Not Obtain Strategic Objectives

## Completed Projects Historical Analysis by Percentage (Project)





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4 projects were reported complete this quarter.

Agency	Project	Budget	Schedule
Department of Commerce	Website Migration	Under	Within Variance
Department of Health	Women, Infants, and Children Electronic Benefits Transfer (WIC EBT)	Under	Over
Department of Public Instruction	ND State Longitudinal Education Data System (ndSLEDS)	Within Variance	On
Information Technology Department	ND Health Information Network	Under	Within Variance

5 projects were reported in the planning stage this quarter.

Agency	Project
Adjutant General	Statewide Records Management System
Department of Health	WIC Management Information System Upgrade
Department of Human Services	Operating Rules
Department of Transportation	Motor Vehicle System Redesign
Information Technology Department	K-12 Identity Management Services

No projects moved into the execution phase this quarter.

Agency	Project



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The following 4 projects have a budget in excess of \$5,000,000 and will receive ongoing cover letter reports regardless of project health.

Agency	Project
Department of Human Services	Eligibility System Modernization
<p>This project has an overall operational status of <b>RED</b>. The budget variance is reported as 3.5% UNDER and the schedule variance is reported as 15.2% BEHIND when measured against their approved baselines. The project continues to focus its efforts on completing the work associated with ACA. The project is significantly behind the original baselined schedule for Phase 1 and is expected to be significantly over budget for phase 1 (ACA). DHS continued to utilize the contingency process and will need to for quite some time. Rescheduling activities now suggest a Phase 1 completion date of the second and third quarter 2015. Progress was made in the design, development, and system testing areas. The project team continues a significant re-planning effort for Phase 1 to adjust the deployment strategy and scheduled timelines. CMS conducted an onsite visit in April 2014 which included discussions on contingency plan, risk reduction, reusability options (other state built solutions), COTS products, and project schedule. CMS made several recommendations, of which one was to look into a system transfer in order to improve the state's timeline. A team visited Montana and Michigan to determine if there was a system in production that could be transferred in order to improve upon our timeline while maintaining our long term goals. As a result of these state visits, it was decided to proceed with releasing an RFP to further explore options. It was also decided to place Phase 2 on hold pending the results of the procurement effort. Since entire project will not be baselined until the completion dates for the entire project have been determined, the project continues to operate out of compliance with STD009-05 as they are executing without a completed project plan. The re-plan for phase 1 will allow the project team to effectively control the project including monitoring of cost/schedule variance.</p>	
Department of Human Services	Medicaid Systems Project
<p>DHS is reporting the project as <b>YELLOW</b> overall. The project is reporting 10.8% BEHIND schedule and 2.3% UNDER budget when measured against the current baseline of September 1, 2014. The state and Xerox have agreed to a new schedule. This is the first approved schedule since the October 2013 schedule was approved in November 2012. The current schedule reflects a Sept 1, 2014, go-live date. The September date will have the project complete 179% BEHIND schedule and 31.0% OVER budget when measured against the original baseline. However, they are already missing milestone dates on this new schedule. The project continues to overlap testing phases; increasing risks in the project success and adding additional strain on state staff. At this point the state is not clear on the relationship between Xerox and their sub-vendor, Cognizant and how that impacts the requirement of Xerox being the primary contractor.</p>	
Job Service North Dakota	Wyoming, Colorado, Arizona, North Dakota UI Consortium (WyCAN)
<p>This project has moved into the execution phase and is reporting <b>YELLOW</b> overall. The project is reporting 22.4% BEHIND schedule and 7.0% UNDER budget when measured against the current baseline. The vendor, HCLA and WyCAN are re-planning the methodology and project schedule. This is in an effort to gain efficiencies in the work in hopes of positively impacting the existing schedule variance. Work on the North Dakota tasks continues to progress well.</p>	



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Secretary of State	SOS File 2.0
This project has an overall operational status of <b>GREEN</b> when measured against the newly re-baselined plan. At the end of quarter 2, 2014, the budget variance is reported as 3.1% UNDER and the schedule variance is reported as 1.3% AHEAD. When measured against the project's original baseline, variance measurements are 32.8% behind schedule and 11.9% over budget.	

Of the remaining 5 active projects, 4 were reported as **GREEN**, 1 was rated **YELLOW**, and 0 were rated **RED**. The following active project is being monitored closely due to budget/schedule variance concerns.

Agency	Project
Veteran's Home	Electronic Medical Records
This project is reporting <b>YELLOW</b> overall. The project is reporting 30.3% BEHIND schedule and 10.1% UNDER budget when measured against the current baseline. This project has been in production use and providing value since February 3rd for the clinical module and March 1st for the financial module. However, due to disagreements with the vendor regarding functionality which the Veteran's Home expected to be included in the project, the project and contract were held open until discussions were exhausted, resulting in the large schedule variance. This project is expected to complete in the 3rd quarter of 2014.	

Please refer to the Large Project Quarterly Report for more information about each project. Feel free to contact me with any questions.

Sincerely,

*Mike Ressler*

Mike Ressler  
Chief Information Officer