AUDIT REPORT

CITY OF HALLIDAY Halliday, North Dakota

For the Year Ended December 31, 2018

RATH & MEHRER, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

TABLE OF CONTENTS For the Year Ended December 31, 2018

| | Page(s) |
|---|----------|
| Officials | 1 |
| Independent Auditor's Report | 2-3 |
| Management's Discussion and Analysis | 4-10 |
| BASIC FINANCIAL STATEMENTS | |
| Statement of Net Position - Modified Cash Basis | 11 |
| Statement of Activities - Modified Cash Basis | 12 |
| Balance Sheet - Modified Cash Basis - Governmental Funds | 13 |
| Reconciliation of Governmental Funds Balance Sheet to the Statement of Net Position - Modified Cash Basis | 14 |
| Statement of Revenues, Expenditures and Changes in Fund Balances - Modified Cash Basis - Governmental Funds | 15 |
| Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities - Modified Cash Basis | 16 |
| Statement of Net Position - Modified Cash Basis - Proprietary Funds | 17 |
| Statement of Revenues, Expenses and Changes in Fund Net Position - Modified Cash Basis - Proprietary Funds | 18 |
| Statement of Cash Flows - Modified Cash Basis - Proprietary Funds | 19 |
| Notes to the Financial Statements | 20-32 |
| SUPPLEMENTARY INFORMATION | |
| Budgetary Comparison Schedule - Modified Cash Basis General Fund Highway Fund | 33 34 |
| Notes to the Budgetary Comparison Schedule | 35 |
| Schedule of Employer's Share of Net Pension Liability ND Public Employees Retirement System | 36 |
| Schedule of Fund Activity Arising from Cash Transactions | 37 |
| Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards | 38-39 |
| Schedule of Findings and Responses | 40-41 |

CITY OFFICIALS

Blair Selle Commission President

Linda Gietzen Commissioner

Jeremy Hausauer Commissioner

Rene Kraus Commissioner

Janet Wanek Commissioner

Michele Kuntz Auditor



Certified Public Accountants

Specializing in Governmental Auditing

Phone: (701) 258-4560 Jayson Rath, CPA Ken Mehrer, CPA 425 North Fifth Street Bismarck, ND 58501

INDEPENDENT AUDITOR'S REPORT

Governing Board City of Halliday Halliday, North Dakota

Report on the Financial Statements

We have audited the accompanying modified cash basis financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the City of Halliday, Halliday, North Dakota, as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the city's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1; this includes determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances.

Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the city's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the city's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective modified cash basis financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the City of Halliday, Halliday, North Dakota, as of December 31, 2018, and the respective changes in modified cash basis financial position; and where applicable, cash flows thereof for the year then ended in accordance with the modified cash basis of accounting described in Note 1.

Basis of Accounting

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinions are not modified with respect to this matter.

Other Matters

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the city's basic financial statements. The management's discussion and analysis, budgeting comparison information, schedule of employer's share of net pension liability and the schedule of fund activity arising from cash transactions are presented for additional analysis and are not a required part of the basic financial statements.

The management's discussion and analysis, budgeting comparison information, schedule of employer's share of net pension liability and the schedule of fund activity arising from cash transactions are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the management's discussion and analysis, budgeting comparison information, schedule of employer's share of net pension liability and the schedule of fund activity arising from cash transactions are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 15, 2019 on our consideration of the city's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the city's internal control over financial reporting and compliance.

Rath and Mehrer, P.C.

Bismarck, North Dakota

March 15, 2019

CITY OF HALLIDAY

Management's Discussion and Analysis

December 31, 2018

The Management's Discussion and Analysis (MD&A) of the City of Halliday's financial performance provides an overall review of the city's financial activities for the fiscal year ended December 31, 2018. The intent of the MD&A is to look at the city's financial performance as a whole. It should, therefore, be read in conjunction with the basic financial statements and related notes.

The MD&A is a new element of the Required Supplementary Information specified in the Government Accounting Standards Board's (GASB) Statement No. 34 "Basic Financial Statements - and Management's Discussion and Analysis - For State and Local Governments". Certain comparative information between the current fiscal year and the prior year is required to be presented in the MD&A.

FINANCIAL HIGHLIGHTS

Key financial highlights for the year ended December 31, 2018 are as follows:

- * Total net position of the city increased \$1,117,694 as a result of the current year's operations. Net position of the governmental activities increased \$374,865 and net position of the business-type activities increased \$742,829.
- * Governmental net position totaled \$4,468,045 and business-type net position totaled \$1,316,667.
- * Total revenues from all sources were \$1,042,578 for governmental activities and \$879,868 for business-type activities.
- * Total expenses were \$667,712 for governmental activities and \$137,039 for business-type activities.
- * The city's general fund had \$739,658 in total revenues and \$588,828 in total expenditures. Overall, the general fund balance increased by \$150,830 for the year ended December 31, 2018.

USING THIS ANNUAL REPORT

This annual financial report consists of a series of statements and related footnotes. These statements are organized so that the reader can understand the city as a financial whole. The statements then proceed to provide an increasingly detailed look at financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole city, presenting both an aggregate view of the city's finances and a longer-term view of those finances. These statements present information as follows:

- * Governmental activities this includes most of the city's basic services which are primarily supported by property taxes, user fees and intergovernmental revenues.
- * Business-Type activities this includes those services which are intended to recover all or a significant part of their costs through user fees.

Fund financial statements provide the next level of detail. These statements tell how services were financed in the short-term as well as what remains for future spending. Separate statements for each fund category - governmental and proprietary - are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

REPORTING ON THE CITY AS A WHOLE

Statement of Net Position and Statement of Activities

These statements are summaries of all the funds used by the city to provide programs and activities and attempt to answer the question "How did the city do financially during the year ended December 31, 2018?"

The Statement of Net Position presents information on all the city's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the city is improving or deteriorating.

The Statement of Activities presents information on how the city's net position changed during the fiscal year. This statement is presented using the modified cash basis of accounting. This basis recognizes revenues and expenses when they result from cash transactions with provisions for depreciation of capital assets, and issuance of and payments made on long-term debt issues.

These two statements report the city's net position and changes in that position. This change in net position is important because it tells the reader whether, for the city as a whole, the financial position of the city has improved or deteriorated. The causes of this change may be the result of many factors, some financial and some not.

In the Statement of Net Position and the Statement of Activities, the city reports governmental and business-type activities. Governmental activities are the activities where most of the city's programs and services are reported including, but not limited to, general government, public safety, streets and public works and culture and recreation Business-type activities are where the city's enterprise services are reported including, but not limited to, water, sewer and garbage.

REPORTING ON THE CITY'S MOST SIGNIFICANT FUNDS

Balance Sheet - Governmental Funds

The city uses separate funds to account for and manage money dedicated for particular purposes (e.g. taxes collected from special mill levies and funds received from grants and donations). The fund basis financial statements allow the city to demonstrate its stewardship over and accountability for resources provided by taxpayers and other entities. Fund financial statements provide detailed information about the city's major funds. Using the criteria established by GASB Statement No. 34, the city's general fund and highway fund are considered "major governmental funds". The city's water fund, sewer fund and garbage fund are considered "major enterprise funds".

The city's other fund, which is used to account for municipal utility surcharges, is summarized under the heading "Other Enterprise Funds".

FINANCIAL ANALYSIS OF THE CITY AS A WHOLE

Table I provides a summary of the city's net position as of December 31, 2018. A comparative analysis of city-wide data is presented for both current and prior year.

As indicated in the financial highlights above, the city's net position increased by \$1,117,694 for the year ended December 31, 2018. Changes in net position may serve over time as a useful indicator of the city's financial position.

The city's net position of \$5,784,712 is segregated into three separate categories. Net investment in capital assets totals \$403,456. It should be noted that these assets are not available for future spending. The restricted component of net position is \$382,006 of the city's net position and represents resources that are subject to external restrictions on how they must be spent. The remaining unrestricted component of net position is \$4,999,250 which includes (\$104,496) relating to the reporting of it's share of the unfunded liability for the North Dakota Public Employees Retirement System as required by GASB Statement No. 68. The net amount of \$5,103,746 is available to meet the city's ongoing obligations.

Table I

Net Position
As of December 31, 2018

| Governmental | Business- Type |
|--------------------|--|
| 4,233,130 | 1,252,622 |
| 339,411 | 64,045 |
| 4,572,541 | 1,316,667 |
| 106,551 | 0 |
| 190,549 | 0 |
| 20,498 | 0 |
| 18 | |
| 339,411 382,006 | 64,045 |
| 3,746,627 | 1,252,622 |
| 4,468,045 | 1,316,667 |
| | 4,233,130 339,411 4,572,541 106,551 190,549 20,498 339,411 382,006 3,746,627 |

Net Position As of December 31, 2017

| | Governmental | Business- Type |
|---|--------------|-------------------|
| Assets Current Assets Capital Assets (net of | 3,855,700 | 530,782 |
| accumulated depreciation) | 322,949 | 43,057 |
| Total Assets | 4,178,649 | 573,839 |
| Deferred Outflows of Resources | 57,258 | 0 |
| <u>Liabilities</u> : Net Pension Liability | 116,445 | 0 |
| Deferred Inflows of Resources | 26,283 | 0 |
| Net Position Net Investment in Capital | * | |
| Assets | 322,949 | 43,057 |
| Restricted | 155,407 | |
| Unrestricted | 3,614,824 | 530,782 |
| Total Net Position | 4,093,179 | 573,839 |
| | ========= | |

Table II shows the changes in net position for the fiscal year ended December 31, 2018. A comparative analysis of city-wide data is presented for both current and prior year.

Table II
Changes in Net Position
As of December 31, 2018

| | Governmental | Business- Type |
|----------------------------------|--------------|-------------------|
| Revenues | | |
| Program Revenues: | | 12 111 |
| Charges for Services | 2,251 | 98,933 |
| Operating Grants and | | |
| Contributions | 41,175 | |
| General Revenues: | | |
| Other Taxes | 931,652 | 775,327 |
| Intergovernmental - Unrestricted | 15,133 | |
| Interest Earnings and | | |
| Other Revenue | 21,254 | 5,608 |
| Gain on Trade-in of Capital | | |
| Assets | 31,113 | |
| | FR | |
| Total Revenues | 1,042,578 | 879,868 |
| | | |
| Expenses | | |
| General Government | 306,101 | |
| Public Safety | 155,678 | |
| Streets and Public Works | 202,067 | |
| Culture and Recreation | 3,404 | |
| Other | 462 | |
| Water | | 57,210 |
| Sewer | | 35,202 |
| Garbage | | 44,627 |
| Total Expenses | 667,712 | 137,039 |
| Net Change in Position | 374,866 | 742,829 |
| | ========= | ========= |

Other taxes constituted 89%, unrestricted intergovernmental 1%, operating grants and contributions 2%, and charges for services made up 5% of the total revenues of all activities of the city for the fiscal year ended December 31, 2018.

General government constituted 38%, streets and public works 25%, and enterprise 17% of total expenses for all activities during the fiscal year ended December 31, 2018.

Changes in Net Position As of December 31, 2017

| | <u>Governmental</u> | Business- |
|----------------------------------|---------------------|-----------|
| Revenues | | |
| <u>Program Revenues</u> : | | |
| Charges for Services | 2,181 | 110,028 |
| Operating Grants and | | |
| Contributions | 38,738 | |
| General Revenues: | | |
| Property Taxes | 633 | |
| Other Taxes | 609,380 | 412,303 |
| Intergovernmental - Unrestricted | 14,692 | |
| Interest Earnings and | | |
| Other Revenue | 15,433 | 2,982 |
| | | |
| Total Revenues | 681,057 | 525,312 |
| | | |
| Expenses | | |
| General Government | 217,245 | |
| Public Safety | 18,626 | |
| Streets and Public Works | 186,940 | |
| Culture and Recreation | 8,008 | |
| Other | 8,110 | |
| Water | | 131,382 |
| Sewer | | 49,133 |
| Garbage | | 35,432 |
| | | |
| Total Expenses | 438,930 | 215,947 |
| | | |
| Net Change in Position | 242,127 | 309,366 |
| | ========= | ========= |

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table III shows the total cost of services and the net cost of services for governmental activities. That is, it identifies the cost of these services supported by tax revenue and other unrestricted revenues.

Table III Total and Net Cost of Services As of December 31, 2018

| | Total Cost Year Ended | Net Cost Year Ended |
|--------------------------|--------------------------|------------------------|
| | Dec. 31, 2018 | Dec. 31, 2018 |
| General Government | 306,101 | 303,900 |
| Public Safety | 155,678 | 155,628 |
| Streets and Public Works | 202,067 | 160,891 |
| Culture and Recreation | 3,404 | 3,404 |
| Other | 462 | 462 |
| Total Expenses | 667,712 | 624,286 |
| | ========= | ========= |

FINANCIAL ANALYSIS OF GOVERNMENTAL FUNDS

The purpose of the city's governmental funds is to provide information on the near-term inflows, outflows and balances of available resources. Unassigned fund balance generally can be used as a measure of the city's net resources available for spending as of the end of the fiscal year. These funds are accounted for using the modified cash basis of accounting. The city's governmental funds had total revenue of \$1,011,465 and expenditures of \$634,035 for the year ended December 31, 2018. As of December 31, 2018, the unassigned fund balance of the city's general fund was \$3,851,123.

GENERAL FUND BUDGET HIGHLIGHTS

During the course of fiscal year 2018, the city did not amend the general fund budget.

Actual revenue for the year ended December 31, 2018 was \$415,308 more than budgeted. This variance was due to the city underestimating collections for oil and gas production taxes. Actual expenditures for the year ended December 31, 2018 were under budget by \$139,972. This variance was mainly due to the city overestimating appropriations for general government and streets and public works and underestimating appropriations for public safety.

CAPITAL ASSETS

As of December 31, 2018, the city had \$403,456 invested in capital assets. The following tables show the balances, for governmental and business-type activities, as of December 31, 2018 and 2017.

Table IV

Capital Assets (Net of Accumulated Depreciation) As of December 31, 2018

| | <u>Governmental</u> | Business- Type |
|-------------------------------------|---------------------|-------------------|
| Buildings Machinery and Vehicles | 103,200 236,211 | 64,045 |
| Total (net of depreciation) | 339,411 | 64,045 |
| | | |

This total represents an increase of \$37,450 in capital assets from January 1, 2018. The change in machinery and vehicles was due to the city purchasing a toolcat and sewer jetter. For a detailed breakdown of the additions and deletions to capital assets, readers are referred to Note 4 to the audited financial statements which follow this analysis.

Capital Assets (Net of Accumulated Depreciation) As of December 31, 2017

| | Governmental | Business- Type |
|-----------------------------|--------------|-------------------|
| Buildings | 106,800 | |
| Machinery and Vehicles | 216,149 | 43,057 |
| Total (net of depreciation) | 322,949 | 43,057 |
| | ========== | |

DEBT ADMINISTRATION

As of December 31, 2018, the city had no outstanding debt.

CONTACTING THE CITY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our taxpayers and creditors with a general overview of the city's finances and to show the city's accountability for the money it receives. Anyone who has questions about information contained in this report or who is interested in receiving additional information is encouraged to contact Michele Kuntz, City Auditor, Halliday, ND.

Statement of Net Position - Modified Cash Basis December 31, 2018

| | Pr | rimary Government | | Component Unit |
|--|----------------------------|-----------------------------|--------------|-----------------------------|
| | Governmental Activities | Business-Type Activities | Total | Halliday Jobs Dev. Auth. |
| ASSETS: | 1/1///A/AAA AAAAAA | | | |
| Cash, Cash Equivalents and Investments Capital Assets (net of accumulated depreciation): | 4,233,129.90 | 1,252,622.37 | 5,485,752.27 | 169,573.03 |
| Buildings | 103,200.00 | | 103,200.00 | |
| Machinery and Vehicles | 236,211.00 | 64,045.00 | 300,256.00 | |
| Total Capital Assets | 339,411.00 | 64,045.00 | 403,456.00 | |
| Total Assets | 4,572,540.90 | 1,316,667.37 | 5,889,208.27 | 169,573.03 |
| DEFERRED OUTFLOWS OF RESOURCES: Changes in Resources Related to Pensions | 106,551.00 | | 106,551.00 | |
| LIABILITIES: Net Pension Liability | 190,549.00 | | 190,549.00 | |
| DEFERRED INFLOWS OF RESOURCES: Changes in Resources Related to Pensions | 20,498.00 | | 20,498.00 | |
| NET POSITION: | | | | |
| Net Investment in Capital Assets | 339,411.00 | 64,045.00 | 403,456.00 | |
| Restricted for: Special Purposes | 382,006.46 | | 382,006.46 | |
| Unrestricted | 3,746,627.44 | 1,252,622.37 | 4,999,249.81 | 169,573.03 |
| Total Net Position | 4,468,044.90 | 1,316,667.37 | 5,784,712.27 | 169,573.03 |
| | | | | ========== |

CITY OF HALLIDAY Halliday, North Dakota

Statement of Activities - Modified Cash Basis For the Year Ended December 31, 2018

Net (Expense) Revenue and Change in Net Position

| | | Progra | Program Revenues | ٩ | Primary Government | | Component Unit |
|---|------------|-------------------------|---------------------------------------|----------------------------|-----------------------------|--------------|-----------------------------|
| | Expenses | Charges for Services | Operating Grants and Contributions | Governmental Activities | Business-Type Activities | Total | Halliday Jobs Dev. Auth. |
| Functions/Programs Primary Government: Governmental Activities: | 306,101.04 | 2.200.77 | | (303,900.27) | | (303,900.27) | |
| Public Safety | 155,678.25 | 20.00 | 41,175,36 | (155,628.25) | | (155,628.25) | |
| Culture and Recreation | 3,404.00 | | | (3,404.00) | | (3,404.00) | |
| Total Governmental Activities | 667,712.16 | 2,250.77 | 41,175.36 | (624,286.03) | I | (624,286.03) | |
| Business-Type Activities: Water | 57,209.93 | 40,944.76 | | | (16,265.17) | (16,265.17) | |
| Sewer Garbage | 35,202.00 | 13,675.72 35,138.33 | | | (9,488.48) | (9,488.48) | |
| Municipal Utilities | | 9,174.50 | (4) | | 9,174.50 | 9,174.50 | |
| Total Business-Type Activities | 137,038.74 | 98,933.31 | | | (38, 105.43) | (38, 105.43) | |
| Total Primary Government | 804,750.90 | 101,184.08 | 00 101,184.08 41,175.36 | (624,286.03) | (38, 105.43) | (662,391.46) | |
| Component Unit: Halliday Jobs Dev. Auth. | 100.00 | | 100.00 | | | | (100.00) |

| Taxes: | | | | |
|---|--------------|--|-------------------------|------------|
| City sales taxes | | | | 19,597.33 |
| Cigarette taxes | 522.69 | | 522.69 | |
| Oil and gas production taxes | 931,129.22 | 775,326.71 | 1,706,455.93 | |
| Intergovernmental revenue not restricted | | | | |
| to specific programs | 15,132.66 | | 15,132.66 | |
| Earnings on investments and other revenue | 21,254.05 | 5,607.50 | 26,861.55 | |
| Gain on trade-in of capital assets | 31,113.00 | | 31,113.00 | |
| Total General Revenues | 999,151.62 | 780,934.21 | 780,934.21 1,780,085.83 | 19,597.33 |
| Change in Net Position | 374,865.59 | 742,828.78 | 742,828.78 1,117,694.37 | 19,497.33 |
| Net Position - January 1 | 4,093,179.31 | 1 | 573,838.59 4,667,017.90 | 150,075.70 |
| Net Position - December 31 | 4,468,044.90 | 4,468,044.90 1,316,667.37 5,784,712.27 | 5,784,712.27 | 169,573.03 |

Balance Sheet - Modified Cash Basis Governmental Funds December 31, 2018

| | Major | Funds | |
|---|--------------|------------|--------------------------------|
| | General | Highway | Total Governmental Funds |
| ASSETS: | | - ii-ii- | |
| Cash, Cash Equivalents and Investments | 3,851,123.44 | 382,006.46 | 4,233,129.90 |
| | | | |
| FUND BALANCES: Restricted for: | | | |
| Streets and Public Works | | 382,006.46 | 382,006.46 |
| Unassigned | 3,851,123.44 | WO | 3,851,123.44 |
| Total Fund Balances | 3,851,123.44 | 382,006.46 | 4,233,129.90 |
| | ============ | | |

CITY OF Halliday Halliday, North Dakota

Reconciliation of Governmental Funds Balance Sheet to the Statement of Net Position - Modified Cash Basis For the Year Ended December 31, 2018

| Total Fund Balances for Governmental Funds | | 4,233,129.90 |
|---|----------------------------|--------------|
| Total net position reported for government activities in the statement of net position is different because: | | |
| Capital assets used in governmental activities are not financial resources and are not reported in the governmental funds. | | |
| Cost of Capital Assets Less Accumulated Depreciation | 625,566.00 (286,155.00) | |
| Net Capital Assets | | 339,411.00 |
| The deferred outflows and inflows of resources reported on the statement of net position are the result of changes in resources related to pensions and do not affect current financial resources. | | |
| Total Deferred Outflows of Resources Total Deferred Inflows of Resources | 106,551.00 | |
| Net Deferred Outflows/Inflows of Resources | (20,498.00) | 86,053.00 |
| Long-term liabilities applicable to the city's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. Long-term liabilities -both current and long-term- are reported in the statement of net position. Balances at December 31, 2018 are: | | 30,033.00 |
| Net Pension Liability | | (190,549.00) |
| Total Net Position of Governmental Activities | | 4,468,044.90 |

Statement of Revenues, Expenditures and Changes in Fund Balances Modified Cash Basis Governmental Funds For the Year Ended December 31, 2018

Major Funds

| | Communication of the Communica | | | |
|----------------------------|--|-------------|--------------------------------|--|
| | General | Highway | Total Governmental Funds | |
| Revenues: | 21222 221 | | | |
| Licenses, Permits and Fees | 2,200.77 | | 2,200.77 | |
| Intergovernmental | 716,919.84 | 271,040.09 | 987,959.93 | |
| Fines and Forfeits | 50.00 | | 50.00 | |
| Miscellaneous | 20,487.27 | 766.78 | 21,254.05 | |
| Total Revenues | 739,657.88 | 271,806.87 | 1,011,464.75 | |
| Expenditures: | S | | | |
| Current: | NEWS THE PARKET NAME. | | | |
| General Government | 283,475.04 | | 283,475.04 | |
| Public Safety | 155,678.25 | 10 10 10 10 | 155,678.25 | |
| Streets and Public Works | 116,601.61 | 45,207.17 | 161,808.78 | |
| Culture and Recreation | 3,404.00 | | 3,404.00 | |
| Other | 462.09 | | 462.09 | |
| Capital Outlay | 29,207.00 | | 29,207.00 | |
| Total Expenditures | 588,827.99 | 45,207.17 | 634,035.16 | |
| Net Change in Fund Balance | 150,829.89 | 226,599.70 | 377,429.59 | |
| Fund Balance - January 1 | 3,700,293.55 | 155,406.76 | 3,855,700.31 | |
| Fund Balance - December 31 | 3,851,123.44 | 382,006.46 | 4,233,129.90 | |

Reconciliation of Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities - Modified Cash Basis For the Year Ended December 31, 2018

Net Change in Fund Balances - Total Governmental Funds 377,429.59 The change in net position reported for governmental activities in the statement of activities is different because: Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlay in the current year. 29,207.00 Current Year Capital Outlay (43,858.00) (14,651.00)Current Year Depreciation Expense Some expenses reported in the statement of activities do not require the use of current financial resources and are not reported as expenditures in governmental funds. (19,026.00) Net Increase to Pension Expense In the statement of activities, only the gain on the trade-in of capital assets is reported, whereas in the governmental funds, the result of this transaction has no effect on financial resources. Thus, the effect of transactions involving capital assets (i.e., 31,113.00 sales, trade-ins) is to increase net position. Change in Net Position of Governmental Activities 374,865.59

Statement of Net Position - Modified Cash Basis Proprietary Funds December 31, 2018

Major Enterprise Funds

| | Water Fund | Sewer Fund | Garbage Fund | Other Enterprise Funds | Total Enterprise Funds |
|---|---------------|-------------------------|-------------------------|------------------------------|------------------------------|
| ASSETS Current Assets: Cash and Cash Equivalents | 394,559.26 | 330,053.13 | 474,386.62 | 53,623.36 | 1,252,622.37 |
| Noncurrent Assets: Capital Assets (net of accumulated depr): Machinery and Vehicles | | 24,300.00 | 39,745.00 | | 64,045.00 |
| Total Assets | 394,559.26 | 354,353.13 | 514,131.62 | 53,623.36 | 1,316,667.37 |
| NET POSITION Net Investment in Capital Assets Unrestricted | 394,559.26 | 24,300.00 330,053.13 | 39,745.00 474,386.62 | 53,623.36 | 64,045.00 1,252,622.37 |
| Total Net Position | 394,559.26 | 354,353.13 | 514,131.62 | 53,623.36 | 1,316,667.37 |

Statement of Revenues, Expenses and Changes in Fund Net Position - Modified Cash Basis Proprietary Funds

For the Year Ended December 31, 2018

Major Enterprise Funds

| | Water Fund | Sewer Fund | Garbage Fund | Other Enterprise Funds | Total Enterprise Funds |
|---------------------------------|----------------------------|-------------------|-----------------|------------------------------|--|
| Operating Revenues: | - | | | | |
| Charges for Sales and Services: | 70 /0/ 74 | | | | 39,494.76 |
| Water Collections | 39,494.76 | 17 475 70 | | | 10 10 10 10 10 10 10 10 10 10 10 10 10 1 |
| Sewer Collections | | 13,675.72 | 35,138.33 | | 13,675.72 35,138.33 |
| Garbage Collections | E0.00 | | 37, 130.33 | | 50.00 |
| Hookup and Meters | 50.00 | | | | |
| Water Deposits Surcharges | 1,400.00 | | | 9,174.50 | 1,400.00 9,174.50 |
| Total Operating Revenues | 40,944.76 | 13,675.72 | 35,138.33 | 9,174.50 | 98,933.31 |
| Operating Expenses: | × | | | | |
| Salaries and Wages | 16,878.11 | 10,710.32 | 13,366.11 | | 40,954.54 |
| Utilities | 2,066.85 | 4,107.37 | 10000 1001 | | 6,174.22 |
| Operations and Supplies | 2,287.34 | 9,824.31 | 127.62 | | 12,239.27 |
| Repairs and Maintenance | +10001W - 10000H20H11001B0 | 7,860.00 | 13,149.01 | | 21,009.01 |
| Southwest Pipeline Water | 34,682.90 | | | | 34,682.90 |
| Landfill Charge | | | 9,998.26 | | 9,998.26 |
| Gas and Oil | # SP#S##### | | 3,973.81 | | 3,973.81 |
| Miscellaneous | 1,294.73 | NES 122000 195009 | 700.00 | | 1,994.73 |
| Depreciation | | 2,700.00 | 3,312.00 | | 6,012.00 |
| Total Operating Expenses | 57,209.93 | 35,202.00 | 44,626.81 | | 137,038.74 |
| Operating Income (Loss) | (16,265.17) | (21,526.28) | (9,488.48) | 9,174.50 | (38,105.43) |
| Non-Operating Revenues: | 1 | | | | |
| Interest Income | 104.45 | 104.45 | 1,056.33 | 719.02 | 1,984.25 |
| Oil and Gas Production Taxes | 258,442.25 | 258,442.24 | 258,442.22 | | 775,326.71 |
| Miscellaneous | 3,273.25 | 350.00 | | | 3,623.25 |
| Total Non-Operating Revenues | 261,819.95 | 258,896.69 | 259,498.55 | 719.02 | 780,934.21 |
| Change in Net Position | 245,554.78 | 237,370.41 | 250,010.07 | 9,893.52 | 742,828.78 |
| Net Position - January 1 | 149,004.48 | 116,982.72 | 264,121.55 | 43,729.84 | 573,838.59 |
| Net Position - December 31 | 394,559.26 | 354,353.13 | 514,131.62 | 53,623.36 | 1,316,667.37 |
| | ============ | | | | =========== |

Statement of Cash Flows - Modified Cash Basis Proprietary Funds For the Year Ended December 31, 2018

Major Enterprise Funds

| | Water Fund | Sewer Fund | Garbage Fund | Other Enterprise Funds | Total Enterprise Funds |
|---|---|---|---|------------------------------|---|
| Cash flows from operating activities: Receipts from customers Payments to suppliers Payments to employees | 40,944.76 (40,331.82) (16,878.11) | 13,675.72 (21,791.68) (10,710.32) | 35,138.33 (27,948.70) (13,366.11) | 9,174.50 | 98,933.31 (90,072.20) (40,954.54) |
| Net cash provided (used) by operating activities | (16,265.17) | (18,826.28) | (6,176.48) | 9,174.50 | (32,093.43) |
| Cash flows from noncapital financing activities: Oil and gas production taxes Miscellaneous receipts | 258,442.25 3,273.25 | 258,442.24 350.00 | 258,442.22 | | 775,326.71 3,623.25 |
| Net cash provided (used) by noncapital financing activities | 261,715.50 | 258,792.24 | 258,442.22 | | 778,949.96 |
| Cash flows from capital and related financing activities: Sewer jetter | | (27,000.00) | | | (27,000.00) |
| <u>Cash flows from investing activities</u> : Interest income | 104.45 | 104.45 | 1,056.33 | 719.02 | 1,984.25 |
| Net increase in cash and cash equivalents | 245,554.78 | 213,070.41 | 253,322.07 | 9,893.52 | 721,840.78 |
| Cash and cash equivalents, January 1 | 149,004.48 | 116,982.72 | 221,064.55 | 43,729.84 | 530,781.59 |
| Cash and cash equivalents, December 31 | 394,559.26 | 330,053.13 | 474,386.62 | 53,623.36 | 1,252,622.37 |
| Reconcilation of Operating Income to Net <u>Cash Provided (Used) by Operating Activities</u> | | | | | |
| Operating income (loss) | (16,265.17) | (21,526.28) | (9,488.48) | 9,174.50 | (38,105.43) |
| Adjustments to reconcile operating income to net cash provided (used) by operating activities: | | | | | |
| Depreciation expense | | 2,700.00 | 3,312.00 | | 6,012.00 |
| Net cash provided (used) by operating activities | (16,265.17) | (18,826.28) | (6,176.48) | 9,174.50 | (32,093.43) |

Notes to the Financial Statements December 31, 2018

Note 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Halliday operates under a city commission form of government. The financial statements of the city have been prepared on a modified cash basis, which is a basis of accounting other than accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Government Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below.

A. Financial Reporting Entity

The accompanying financial statements present the activities of the city. The city has considered all potential component units for which the city is financially accountable and other organizations for which the nature and significance of their relationships with the city are such that exclusion would cause the city's financial statements to be misleading or incomplete. The Government Accounting Standards Board has set forth criteria to be considered in determining financial accountability. This criteria includes appointing a voting majority of an organization's governing body and (1) the ability of the city to impose its will on that organization or (2) the potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the city.

Based on these criteria, the component unit discussed below is included within the city's reporting entity because of the significance of it's operational or financial relationship with the city.

<u>Discretely Presented Component Unit</u>: The component unit's column in the basic financial statements include the financial data of the city's one component unit. This unit is reported in a separate column to emphasize that it is legally separate from the city.

Halliday Jobs Development Authority: The Halliday Jobs Development Authority's governing board is appointed by the city's governing board. The city's governing body has the authority to disapprove, amend, or approve the jobs development authority budget.

The financial statements of the discretely presented component unit are presented in the basic financial statements.

B. Basis of Presentation

Government-wide Financial Statements: The statement of net position and the statement of activities display information about the primary government, the City of Halliday. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the city. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the city's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the city's funds. Separate statements for each fund category - governmental and proprietary - are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investments earnings, result from nonexchange transactions or ancillary activities.

The city reports the following major governmental fund:

General Fund. This is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Highway Fund. This fund accounts for the accumulation of the highway distribution tax and a portion of the city's share of oil and gas production taxes to be used for street repairs and maintenance.

The city reports the following major enterprise funds:

Water Fund. This fund accounts for the activities of the city's water distribution system.

Sewer Fund. This fund accounts for the activities of the city's sewage collection system.

Garbage Fund. This fund accounts for the activities of the city's garbage collection system.

The city reports the following fund type:

Agency Fund. This fund accounts for assets held by the city in a custodial capacity as an agent on behalf of others. The city's agency fund is used to account for deposits of the city sales tax fund on behalf of the Halliday Jobs Development Authority.

C. Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe "how" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

Measurement Focus

In the government-wide Statement of Net Position and the Statement of Activities, both governmental and business-like activities are presented using the economic resources measurement focus, within the limitations of the modified cash basis of accounting, as defined in item b below.

In the fund financial statements, the "current financial resources" measurement focus or the "economic resources" measurement focus, as applied to the modified cash basis of accounting, is used as appropriate:

- a. All governmental funds utilize a "current financial resources" measurement focus. Only current financial assets and liabilities are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.
- b. The proprietary fund utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets (or cost recovery), financial position and cash flows. All assets and liabilities (whether current or noncurrent, financial or nonfinancial) associated with their activities are reported. Proprietary fund equity is classified as net assets.

Basis of Accounting

In the government-wide Statement of Net Position and Statement of Activities and the fund financial statements, governmental and business-like activities are presented using a modified cash basis of accounting. This basis recognizes assets, liabilities, net position/fund equity, revenues and expenditures/expenses when they result from cash transactions with a provision for depreciation in the government-wide statements and proprietary fund statements. This basis is a basis of accounting other than accounting principles generally accepted in the United States of America.

As a result of the use of this modified cash basis of accounting, certain assets and their related revenues (such as accounts receivable and revenue for billed or provided services not yet collected) and certain liabilities and their related expenses (such as accounts payable and expenses for goods or services received but not yet paid, and accrued expenses and liabilities) are not recorded in these financial statements.

If the city utilized the basis of accounting recognized as generally accepted, the fund financial statements for governmental funds would use the modified accrual basis of accounting, while the fund financial statements for proprietary fund types would use the accrual basis of accounting. All government-wide financials would be presented on the accrual basis of accounting.

D. Cash, Cash Equivalents and Investments

Cash and cash equivalents include amounts in demand deposits, money market accounts and highly liquid short-term investments with original maturities of three months or less.

Investments consist of certificates of deposit stated at cost.

E. Capital Assets

Capital assets include plant and equipment. Assets are reported in the governmental activities column and the business-type activities column in the government-wide financial statements. Assets are also reported in the proprietary fund statements. Capital assets are defined by the city as assets with an initial, individual cost of \$5,000 or more. assets are recorded at cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets is not capitalized.

Capital assets are depreciated using the straight line method over the following estimated useful lives:

> Buildings Machinery and Vehicles 10 to 20 years

50 years

F. Compensated Absences

No liability is recorded for nonvesting accumulating rights to receive sick pay benefits.

Vested or accumulated vacation leave is not reported in the governmentwide statement of net position as it is considered immaterial.

G. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net position. Bond premiums, discounts and issuance costs are recognized in the current period since the amounts are not material.

In the fund financial statements, governmental fund types recognize bond premiums, discounts and issuance costs in the current period. The face amount of the debt is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs are reported as debt service expenditures.

H. Pension

For purposes of measuring net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the North Dakota Public Employees Retirement System (NDPERS); additions to/deductions from NDPERS' fiduciary net position have been determined on the same basis as they are reported by NDPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

I. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

Fund Balance - Generally, fund balance represents the difference between the current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the city is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

Nonspendable - Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash such as inventories or prepaid expenses) or (b) legally or contractually required to be maintained intact (i.e., endowment funds).

Restricted - Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the city or through external restrictions imposed by creditors, grantors, contributors, or laws or regulations of other governments (i.e., funds restricted by state statute, unspent bond proceeds, grants earned but not spent, debt covenants or taxes raised for a specific purpose).

Committed - Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the city council through the adoption of a resolution. The city council also may modify or rescind the commitment.

Assigned - Fund balances are reported as assigned when amounts are constrained by the city's intent to be used for specific purposes, but are neither restricted nor committed.

Unassigned - Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The city reports positive unassigned fund balance only in the general fund. Negative fund balances may be reported in all funds.

Flow Assumptions - When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the city's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the city's policy to use fund balance in the following order:

- * Committed
- * Assigned
- * Unassigned

Net Position - Net position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the city has not spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted as described in the fund balance section above. All other net position is reported as unrestricted.

J. Interfund Transactions

In the governmental and proprietary fund statements, transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed.

All other interfund transactions, except reimbursements, are reported as transfers.

In the government-wide financial statements, interfund transactions have been eliminated.

K. Use of Estimates

The preparation of financial statements in conformity with the special purpose framework (SPF) used by the city requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as estimated useful lives in determining depreciation expense); accordingly, actual results could differ from those estimates.

Note 2 DEPOSITS AND INVESTMENTS

In accordance with North Dakota Statutes, the city maintains deposits at the depository banks designated by the governing board. All depositories are members of the Federal Reserve System.

Deposits must either be deposited with the Bank of North Dakota or in other financial institutions situated and doing business within the state. Deposits, other than with the Bank of North Dakota, must be fully insured or bonded. In lieu of a bond, a financial institution may provide a pledge of securities equal to 110% of the deposits not covered by insurance or bonds.

Authorized collateral includes bills, notes or bonds issued by the United States government, its agencies or instrumentalities, all bonds and notes guaranteed by the United States government, Federal Land Bank bonds, bonds, notes, warrants, certificates of indebtedness, insured certificates of deposit, shares of investments companies registered under the Investment Companies Act of 1940, and all other forms of securities issued by the State of North Dakota, its boards, agencies or instrumentalities or by any county, city, township, school district, park district or any other political subdivision of the State of North Dakota, whether payable from special revenues or supported by the full faith and credit of the issuing body and bonds issued by another state of the United States or other securities approved by the banking board.

At December 31, 2018 the city's carrying amount of deposits was \$5,485,752 and the bank balance was \$5,486,475. Of the bank balance, \$500,000 was covered by Federal Depository Insurance. The remaining balance of \$4,986,475 was collateralized with securities held by the pledging financial institution's agent in the government's name.

Credit Risk

The city may invest idle funds as authorized in North Dakota Statutes, as follows:

- (1) Bonds, treasury bills and notes, or other securities that are a direct obligation insured or guaranteed by, the treasury of the United States, or its agencies, instrumentalities or organizations created by an act of Congress.
- (2) Securities sold under agreements to repurchase written by a financial institution in which the underlying securities for the agreement to repurchase are of the type listed above.
- (3) Certificates of deposit fully insured by the federal deposit insurance corporation.
- (4) Obligations of the State.

At December 31, 2018 the city held certificates of deposit in the amount of \$1,750,463, which are all considered deposits.

Concentration of Credit Risk

The city does not have a limit on the amount the city may invest in any one issuer.

Note 3 PROPERTY TAXES

The county treasurer acts as an agent to collect property taxes levied in the county for all taxing authorities. Any material tax collections are distributed after the end of each month.

Property taxes are levied as of January 1. The property taxes attach as an enforceable lien on property on January 1 and may be paid in two installments. The first installment includes one-half of the real estate taxes and all the special assessments and the second installment is the balance of the real estate taxes. The first installment is due by March 1 and the second installment is due by October 15. A 5% discount on property taxes is allowed if all taxes and special assessments are paid by February 15. After the due dates, the bill becomes delinquent and penalties are assessed.

Most property owners choose to pay property taxes and special assessments in a single payment on or before February 15 and receive the discount on the property taxes.

Note 4 CAPITAL ASSETS

The following is a summary of changes in capital assets for the year ended December 31, 2018:

| | Balance January 1 | Increases | Decreases | Balance December 31 |
|--|-----------------------|-----------|-----------|------------------------|
| Governmental Activities: Capital assets being depreciated: | | | | |
| Buildings Machinery and | 180,000 | | | 180,000 |
| Vehicles | 407,431 | 75,135 | 37,000 | 445,566 |
| Total | 587,431 | 75,135 | 37,000 | 625,566 |
| Less accumulated depreciation for: | | | | |
| Buildings Machinery and | 73,200 | 3,600 | | 76,800 |
| Vehicles | 191,282 | 40,258 | 22,185 | 209,355 |
| Total | 264,482 | 43,858 | 22,185 | 286,155 |
| Governmental Activities Capital Assets, Net | 322,949 | 31,277 | 14,815 | 339,411 |
| | Balance January 1_ | Increases | Decreases | Balance December 31 |
| Business-Type Activities Capital assets being depreciated: | . . | | | |
| Machinery and Vehicles | 66,241 | 27,000 | | 93,241 |
| Less accumulated depreciation for: | | 1 | | , |
| Machinery and Vehicles | 23,184 | 6,012 | | 29,196 |
| Business-Type Activities Capital Assets, Net | 43,057 | 20,988 | -0- | 64,045 |

Depreciation expense was charged to functions/programs of the city as follows:

| Governmental Activities: | |
|---------------------------|-----------|
| General Government | 3,600 |
| Streets and Public Works | 40,258 |
| Total | 43,858 |
| | ========= |
| Business-Type Activities: | |
| Garbage | 3,312 |
| Sewer | 2,700 |
| | 6,012 |
| | |

Note 5 RISK MANAGEMENT

The City of Halliday is exposed to various risks of loss relating to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

In 1986, state agencies and political subdivisions of the State of North Dakota joined together to form the North Dakota Insurance Reserve Fund (NDIRF), a public entity risk pool currently operating as a common risk management and insurance program for the state and over 2,000 political subdivisions. The city pays an annual premium to NDIRF for its general liability, automobile and public assets insurance coverage. The coverage by NDIRF is limited to losses of \$2,000,000 per occurrence for general liability, \$1,000,000 for automobile and \$366,167 for public assets.

The city also participates in the North Dakota Fire and Tornado Fund and the State Bonding Fund. The city pays an annual premium to the Fire and Tornado Fund to cover property damage to buildings and personal property. Replacement cost coverage is provided by estimating replacement cost in consultation with the Fire and Tornado Fund. The Fire and Tornado Fund is reinsured by a third party insurance carrier for losses in excess of \$1,000,000 per occurrence during a 12 month period. The State Bonding Fund currently provides the city with a blanket fidelity bond coverage in the amount of \$1,217,000 for its employees. The State Bonding Fund does not currently charge any premium for this coverage.

The city has worker's compensation with the Department of Workforce Safety and Insurance; and purchases commercial insurance for employee health and accident insurance.

Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years.

Note 6 PENSION PLAN

North Dakota Public Employees Retirement System (Main System)

The following brief description of NDPERS is provided for general information purposes only. Participants should refer to NDCC Chapter 54-52 for more complete information.

NDPERS is a cost-sharing multiple-employer defined benefit pension plan that covers substantially all employees of the State of North Dakota, its agencies and various participating political subdivisions. NDPERS provides for pension, death and disability benefits. The cost to administer the NDPERS plan is financed by investment income and contributions.

Responsibility for administration of the NDPERS benefits program is assigned to a Board comprised of nine members. The Board consists of a Chairman, who is appointed by the Governor; one member appointed by the Attorney General; one member appointed by the State Health Officer; three members elected by active membership of the NDPERS system; one member elected by the retired public employees; and two members of the legislative assembly appointed by the chairman of the legislative management.

Pension Benefits

Benefits are set by statute. NDPERS has no provision or policies with respect to automatic and ad hoc post-retirement benefit increases. Members of the Main System are entitled to unreduced monthly pension benefits beginning when the sum of age and years of credited service equal or exceed 85 (Rule of 85), or at normal retirement age (65). For members hired on or after January 1, 2016 the Rule of 85 will be replaced with the Rule of 90 with a minimum age of 60. The monthly pension benefit is equal to 2.00% of their average monthly salary, using the highest 36 months out of the last 180 months of service, for each year of service. The plan permits early retirement at ages 55-64 with three or more years of service.

Members may elect to receive the pension benefits in the form of a single life, joint and survivor, term-certain annuity, or partial lump sum with ongoing annuity. Members may elect to receive the value of their accumulated contributions, plus interest, as a lump sum distribution upon retirement or termination, or they may elect to receive their benefits in the form of an annuity. For each member electing an annuity, total payment will not be less than the members' accumulated contributions plus interest.

Death and Disability Benefits

Death and disability benefits are set by statute. If an active member dies with less than three years of service for the Main System, a death benefit equal to the value of the member's accumulated contributions, plus interest, is paid to the member's beneficiary. If the member has earned more than three years of credited service for the Main System, the surviving spouse will be entitled to a single payment refund, life-time monthly payments in an amount equal to 50% of the member's accrued normal retirement benefit, or monthly payments in an amount equal to the member's accrued 100% Joint and Survivor retirement benefit if the member had reached normal retirement age prior to date of death. If the surviving spouse dies before the member's accumulated pension benefits are paid, the balance will be payable to the surviving spouse's designated beneficiary.

Eligible members who become totally disabled after a minimum of 180 days of service, receive monthly disability benefits equal to 25% of their final average salary with a minimum benefit of \$100. To qualify under this section, the member has to become disabled during the period of eligible employment and apply for benefits within one year of termination. The definition of disabled is set by the NDPERS in the North Dakota Administrative Code.

Refunds of Member Account Balance

Upon termination, if a member of the Main System is not vested (is not 65 or does not have three years of service), they will receive the accumulated member contributions and vested employer contributions, plus interest, or may elect to receive this amount at a later date. If the member has vested, they have the option of applying for a refund or can remain as a terminated vested participant. If a member terminated and withdrew their accumulated member contribution and is subsequently reemployed, they have the option of repurchasing their previous service.

Member and Employer Contributions

Member and employer contributions paid to NDPERS are set by statute and are established as a percent of covered compensation. Member contribution rates are 7% and employer contribution rates are 7.12% of covered compensation.

The member's account balance includes the vested employer contributions equal to the member's contributions to an eligible deferred compensation plan. The minimum member contribution is \$25 and the maximum may not exceed the following:

- 1 to 12 months of service Greater of one percent of monthly salary or \$25
- 13 to 25 months of service Greater of two percent of monthly salary or \$25
- 25 to 36 months of service Greater of three percent of monthly salary or \$25

Longer than 36 months of service -Greater of four percent of monthly salary or \$25

Pension Liabilities, Pension Expense; and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2018, the City of Halliday reported a liability of \$190,549 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2017 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The city's proportion of the net pension liability was based on the city's share of covered payroll in the Main System pension plan relative to the covered payroll of all participating Main System employers. At June 30, 2017 the city's proportion was .011855 percent, which was a decrease of .000093 from its proportion measured as of June 30, 2016.

For the year ended December 31, 2018 the city recognized pension expense of \$27,886. At December 31, 2018 the city reported deferred outflows of resources and deferred inflows of resources related to pensions, from the following sources:

| | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|--------------------------------------|-------------------------------------|
| Differences between expected and actual experience | 1,133 | 928 |
| Changes in assumptions | 78,138 | 4,298 |
| Net difference between projected and actual earnings on pension plan investments | 2,563 | |
| Changes in proportion and differences between employer contributions and proportionate share of contributions | 15,633 | 15,272 |
| City contributions subsequent to the measurement date (see below) | 9,084 | |
| Total | 106,551 | 20,498 |

\$9,084 reported as deferred outflows of resources related to pensions resulting from city contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2019.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year ended June 30: | |
|------------------------|--------|
| | |
| 2019 | 15,655 |
| 2020 | 19,171 |
| 2021 | 16,606 |
| 2022 | 17,733 |
| 2023 | 7,804 |
| Thereafter | 0 |

Actuarial assumptions. The total pension liability in the July 1, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation

3.50%

| Salary | increases |
|--------|-----------|
|--------|-----------|

| Service at Beginning of Year | Increase Rate |
|---------------------------------|---------------|
| | |
| 0 | 15.00% |
| 1 | 10.00% |
| 2 | 8.00% |
| Age * | |
| Under 36 | 8.00% |
| 36 - 40 | 7.50% |
| 41 - 49 | 6.00% |
| 50+ | 5.00% |

* Age-based salary increase rates apply for employees with three or more years of service.

Investment rate of return 7.75%, net of investment expenses. Cost-of-living adjustments None

For active members, inactive members and healthy retirees, mortality rates were based on the RP-2000 Combined Healthy Mortality Table set back two years for males and three years for females, projected generationally using the SSA 2014 Intermediate Cost scale from 2014. For disabled retirees, mortality rates were based on the RP-2000 Disabled Retiree Morality Table with ages set back one year for males (not set back for females) multiplied by 125%.

The actuarial assumptions used were based on the results of an actuarial experience study completed in 2015. They are the same as the assumptions used in the July 1, 2017, funding actuarial valuation for NDPERS.

As a result of the 2015 actuarial experience study, the NDPERS Board adopted several changes to the actuarial assumptions effective July 1, 2015. This includes changes to the mortality tables, disability incidence rates, retirement rates, administrative expenses, salary scale, and percent married assumption.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the fund's target asset allocation are summarized in the following table:

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
|-----------------------------|----------------------|--|
| | | |
| Domestic Equity | 31% | 6.05% |
| International Equity | 21% | 6.70% |
| Private Equity | 5% | 10.20% |
| Domestic Fixed Income | 17% | 1.43% |
| International Equity Income | 5% | -0.45% |
| Global Real Assets | 20% | 5.16% |
| Cash Equivalents | 1% | 0.00% |

Discount rate. For PERS, GASB No. 67 includes a specific requirement for the discount rate that is used for the purpose of the measurement of the Total Pension Liability. This rate considers the ability of the System to meet benefit obligations in the future. To make this determination, employer contributions, employee contribution, benefit payments, expenses and investment returns are projected into the future. The current employer and employee fixed rate contributions are assumed to be made in each future year. The Plan Net Position (assets) in future years can then be determined and compared to its obligation to make benefit payments in those years. In years where assets are not projected to be sufficient to meet benefit payments, which is the case for the PERS plan, the use of a municipal bond rate is required.

The Single Discount Rate (SDR) is equivalent to applying these two rates to the benefits that are projected to be paid during the different time periods. The SDR reflects (1) the long-term expected rate of return on pension plan investments (during the period in which the fiduciary net position is projected to be sufficient to pay benefits) and (2) a tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the contributions for use with the long-term expected rate of return are not met).

The pension plan's fiduciary net position was projected to be sufficient to make all projected future benefit payment payments through the year 2061, Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through the year 2061. and the municipal bond rate was applied to all benefit payments after that date. For the purpose of this valuation, the expected rate of return on pension plan investments is 7.75%; the municipal bond rate is 3.56%; and the resulting Single Discount Rate is 6.44%.

Sensitivity of the city's proportionate share of the net pension liability to changes in the discount rate. The following presents the city's proportionate share of the net pension liability calculated using the discount rate of 6.44 percent, as well as what the city's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.44 percent) or 1-percentage-point higher (7.44 percent) than the current rate:

| | 1% Decrease (5.44%) | Current Rate (6.44%) | 1% Increase (7.44%) | |
|---|---------------------|----------------------|---------------------|--|
| The city's proportionate share of the net pension | | | | |
| liability | 258,676 | 190,549 | 133,870 | |

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued NDPERS financial report.

Budgetary Comparison Schedule - Modified Cash Basis General Fund For the Year Ended December 31, 2018

| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
|-----------------------------|--------------------|-----------------|--------------|---|
| Revenues: | | | | |
| Licenses, Permits and Fees | 3,050.00 | 3,050.00 | 2,200.77 | (849.23) |
| Intergovernmental | 312,500.00 | 312,500.00 | 716,919.84 | 404,419.84 |
| Fines and Forfeits | 200.00 | 200.00 | 50.00 | (150.00) |
| Miscellaneous | 8,600.00 | 8,600.00 | 20,487.27 | 11,887.27 |
| Total Revenues | 324,350.00 | 324,350.00 | 739,657.88 | 415,307.88 |
| Expenditures: | - | | | |
| Current: | 220 1012 10 | 550 995 95 | | 1222 020 120 |
| General Government | 391,600.00 | 391,600.00 | 283,475.04 | 108,124.96 |
| Public Safety | 60,000.00 | 60,000.00 | 155,678.25 | (95,678.25) |
| Streets and Public Works | 230,793.00 | 230,793.00 | 116,601.61 | 114,191.39 |
| Culture and Recreation | 12,000.00 | 12,000.00 | 3,404.00 | 8,596.00 |
| Other | 5,200.00 | 5,200.00 | 462.09 | 4,737.91 |
| Capital Outlay | 29,207.00 | 29,207.00 | 29,207.00 | |
| Total Expenditures | 728,800.00 | 728,800.00 | 588,827.99 | 139,972.01 |
| Net Change in Fund Balances | (404,450.00) | (404,450.00) | 150,829.89 | 555,279.89 |
| Fund Balance - January 1 | 3,700,293.55 | 3,700,293.55 | 3,700,293.55 | |
| Fund Balance - December 31 | 3,295,843.55 | 3,295,843.55 | 3,851,123.44 | 555,279.89 |

Budgetary Comparison Schedule - Modified Cash Basis Highway Fund For the Year Ended December 31, 2018

| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
|-----------------------------------|--------------------|-----------------|------------|---|
| Revenues: | - | | | |
| Intergovernmental | 30,000.00 | 30,000.00 | 271,040.09 | 241,040.09 |
| Miscellaneous | 1,800.00 | 1,800.00 | 766.78 | (1,033.22) |
| Total Revenues | 31,800.00 | 31,800.00 | 271,806.87 | 240,006.87 |
| <pre>Expenditures: Current:</pre> | | | | |
| Streets and Public Works | 62,000.00 | 62,000.00 | 45,207.17 | 16,792.83 |
| Net Change in Fund Balance | (30,200.00) | (30,200.00) | 226,599.70 | 256,799.70 |
| Fund Balance - January 1 | 155,406.76 | 155,406.76 | 155,406.76 | |
| Fund Balance - December 31 | 125,206.76 | 125,206.76 | 382,006.46 | 256,799.70 |

Notes to the Budgetary Comparison Schedules December 31, 2018

Note 1 SUMMARY OF SIGNIFICANT BUDGET POLICIES

Based upon available financial information and requests by the governing board, the city auditor prepares the preliminary budget. The city budget is prepared for the general, special revenue and debt service funds by function and activity on the cash basis of accounting. The preliminary budget includes the proposed expenditures and the means of financing them. All annual appropriations lapse at year-end.

The governing board holds a public hearing where any taxpayer may testify in favor of, or against, any proposed expenditures or tax levies requested in the preliminary budget. After the budget hearing and on or before October 7, the board adopts the final budget. The final budget must be filed with the county auditor by October 10. No expenditure shall be made, or liability incurred, in excess of the total appropriation by fund except as authorized by North Dakota Century Code Section 40-40-18. However, the governing board may amend the budget during the year for any revenues and appropriations not anticipated at the time the budget was prepared. The budget amendments must be approved by the board and the approval must be noted in the official proceedings of the board.

Note 2 LEGAL COMPLIANCE

The governing board did not amend the budget during the year ended December 31, 2018.

Schedule of Employer's Share of Net Pension Liability ND Public Employees Retirement System Last 10 Fiscal Years*

| | 2018 | 2017 | 2016 | 2015 |
|--|-----------|-----------|-----------|-----------|
| City's proportion of the net pension liability | 0.011855% | 0.011948% | 0.008699% | 0.012825% |
| City's proportionate share of the net pension liability | 190,549 | 116,445 | 59,152 | 81,403 |
| City's covered-employee payroll | 121,023 | 120,398 | 95,542 | 108,029 |
| City's proportionate share of the net pension liability as a percentage of its covered-employee payroll | 157.45% | 96.72% | 61.91% | 75.35% |
| Plan fiduciary net position as a percentage of the total pension liability | 61.98% | 70.46% | 77.15% | 77.70% |

Schedule of Employer Contributions ND Public Employees Retirement System Last 10 Fiscal Years*

| | 2018 | 2017 | 2016 | 2015 |
|--|---------|---------|---------|---------|
| Statutorily required contribution | 8,617 | 8,572 | 6,803 | 7,167 |
| Contributions in relation to the statutorily required contribution | (8,617) | (8,572) | (6,803) | (7,167) |
| Contribution deficiency (excess) | 0 | 0 | 0 | 0 |
| City's covered-employee payroll | 121,023 | 120,398 | 95,542 | 108,029 |
| Contributions as a percentage of covered-employee payroll | 7.12% | 7.12% | 7.12% | 6.63% |

^{*} Complete data for this schedule is not available prior to 2015.

⁻ For changes of assumptions, see Note 6 to the financial statements.

Schedule of Fund Activity Arising from Cash Transactions For the Year Ended December 31, 2018

| | Balance 1-1-18 | Receipts | Transfers In | Transfers Out | Disbursements | Balance 12-31-18 |
|---|-------------------|--------------|-----------------|------------------|---------------|---------------------|
| Major Governmental Funds | | | | | | |
| General Fund | 3,700,293.55 | 739,657.88 | | | 588,827.99 | 3,851,123.44 |
| Highway | 155,406.76 | 271,806.87 | | | 45,207.17 | 382,006.46 |
| Total Governmental Funds | 3,855,700.31 | 1,011,464.75 | | | 634,035.16 | 4,233,129.90 |
| Major Enterprise Funds | • | | | | | |
| Water | 149,004.48 | 302,764.71 | | | 57,209.93 | 394,559.26 |
| Sewer | 116,982.72 | 272,572.41 | | | 59,502.00 | 330,053.13 |
| Garbage | 221,064.55 | 294,636.88 | | | 41,314.81 | 474,386.62 |
| Total Major Enterprise Funds | 487,051.75 | 869,974.00 | | | 158,026.74 | 1,198,999.01 |
| Nonmajor Enterprise Fund | | | | | | |
| Municipal Utility | 43,729.84 | 9,893.52 | | | | 53,623.36 |
| Total Enterprise Funds | 530,781.59 | 879,867.52 | | | 158,026.74 | 1,252,622.37 |
| Fiduciary Fund | | | | | | |
| Agency Fund Sales Tax | | 19,597.33 | | | 19,597.33 | |
| Total Primary Government | 4,386,481.90 | 1,910,929.60 | | | 811,659.23 | 5,485,752.27 |
| <u>Discretely Presented</u> <u>Component Unit</u> Halliday Jobs Development | | | | | | |
| Authority | 150,075.70 | 19,597.33 | | | 100.00 | 169,573.03 |
| Total Reporting Entity | 4,536,557.60 | 1,930,526.93 | | | 811,759.23 | 5,655,325.30 |

Rath & Mehrer

Certified Public Accountants

Specializing in Governmental Auditing

Phone: (701) 258-4560

Jayson Rath, CPA Ken Mehrer, CPA 425 North Fifth Street Bismarck, ND 58501

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

Governing Board City of Halliday Halliday, North Dakota

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the City of Halliday, Halliday, North Dakota, as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the city's basic financial statements, and have issued our report thereon dated March 15, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the city's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the city's internal control. Accordingly, we do not express an opinion on the effectiveness of the city's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the city's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and responses as items II-1 and II-2, that we consider to be significant deficiencies.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the city's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

City's Response to Findings

The city's response to the findings identified in our audit are described in the accompanying *Schedule of Findings and Responses*. The city's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the city's internal control or on compliance. This is an integral part of an audit performed in accordance with Government Auditing Standards in considering the city's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Rath and Mehrer, P.C.

Bismarck, North Dakota

Roth and Meliver

March 15, 2019

Schedule of Findings and Responses For the Year Ended December 31, 2018

SECTION I - SUMMARY OF AUDIT RESULTS:

Financial Statements

| Type of Auditor's Report Issued: | |
|---|-------------------------------|
| Governmental Activities | Unmodified-Modified Cash Basi |
| Business-Type Activities | Unmodified-Modified Cash Basi |
| Discretely Presented Component Unit | Unmodified-Modified Cash Basi |
| Major Governmental Funds | Unmodified-Modified Cash Basi |
| Major Business-Type Funds | Unmodified-Modified Cash Basi |
| Aggregate Remaining Fund Information | Unmodified-Modified Cash Basi |
| Internal control over financial reporting: | |
| * Material weakness(es) identified? | Yes <u>X</u> No |
| * Significant deficiency(ies) identified? | X_YesNone Reported |
| Noncompliance Material to financial statements noted? | Yes <u>X</u> No |

SECTION II - FINANCIAL STATEMENT FINDINGS:

Significant Deficiencies

1. Segregation of Duties

Condition: The city has one person responsible for most accounting functions.

Criteria: There should be sufficient accounting personnel so duties of employees are segregated. The segregation of duties would provide better control over assets of the city.

Effect: There is no segregation of duties as one employee is responsible to collect monies, deposit monies, issue checks, send checks to vendors, record receipts and disbursements in journals, maintain the general ledger and prepare financial statements. This increases the risk of misstatement of the city's financial condition.

Recommendation: Due to the size of the city, it is not feasible to obtain proper separation of duties and no recommendation will be made.

Client Response: No response is considered necessary.

2. Financial Statement Preparation

Condition: The city's financial statements as of December 31, 2018 are prepared by the city's external auditors.

Criteria: A good system of internal controls requires the city to determine that the financial statements are prepared based on the modified cash basis of accounting. This means that the city must maintain knowledge of current accounting principles and required financial statement disclosures.

Effect: A control system is not in place to determine that the financial statements are properly stated and in compliance with the modified cash basis of accounting.

Recommendation: We recommend the city obtain the necessary knowledge of current accounting principles to prepare financial statements or outsource the preparation of its financial statements.

Client Response: It is not cost effective for the city to prepare its own financial statements.